BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA, INC.

RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX

DECEMBER 31, 2020



Form 8879-EC

IRS e-file Signature Authorization for an Exempt Organization

OMB	No.	1545-0047

For calendar year 2020, or fiscal year beginning

, 2020, and ending

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records. Go to www.irs.gov/Form8879EO for the latest information.

Name of exempt organization or person subject to tax

BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA INCORPORATED

Taxpayer identification number

86-0188050

Name and title of officer or person subject to tax

MARIE LOGAN

CEO

Part I	Type of Return and	Return Information	(Whole Dollars Only

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

1a Form 990 check here Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b 1,073,676.
2a Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9)	2b
3a Form 1120-POL check here b Total tax (Form 1120-POL, line 22)	3b
4a Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b
5a Form 8868 check here b Balance due (Form 8868, line 3c)	
6a Form 990-T check here b Total tax (Form 990-T, Part III, line 4)	6b
7a Form 4720 check here b Total tax (Form 4720, Part III, line 1)	7b
Part II Declaration and Signature Authorization of Officer or Person Subject to T	ax
Under penalties of perjury, I declare that X I am an officer of the above organization or I am a person s	subject to tax with respect to
(name of organization) (FIN)	and that I have examined a co

of the 2020 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment of taxes to receive the contact the U.S. Treasury in a payment of taxes to receive the payment. (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only

X lauthorize REGIER CARR & MONROE, L.L.P., CPA'S

to enter my PIN

11758 Enter five numbers, but

do not enter all zeros

ERO firm name

as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my

PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the organization, I will enter my PIN as my signature on the tax year 2020

electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

86412585711

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2020 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature REGIER CARR & MONROE, LLP

Date > 06/22/21

ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Paperwork Reduction Act Notice, see instructions.

Form 8879-EO (2020)

EXTENDED TO NOVEMBER 15, 2021

Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public

Department of the Treasury Go to www.irs.gov/Form990 for instructions and the latest information. Inspection A For the 2020 calendar year, or tax year beginning and ending B Check if applicable: C Name of organization D Employer identification number BIG BROTHERS BIG SISTERS OF SOUTHERN Address change ARIZONA INCORPORATED Name change 86-0188050 Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ 160 E. ALAMEDA STREET 520-624-2447 City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ 1,093,024. TUCSON, AZ 85701 H(a) Is this a group return Applica-F Name and address of principal officer: MICHELLE CARNES for subordinates? Yes X No pendina SAME AS C ABOVE H(b) Are all subordinates included? Yes No. I Tax-exempt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions J Website: WWW.SOAZBIGS.ORG H(c) Group exemption number ▶ K Form of organization; X Corporation Association Other > L Year of formation: 1963 M State of legal domicile: AZ Part I Summary Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O Governance Check this box 🕨 🔲 if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 20 Number of independent voting members of the governing body (Part VI, line 1b) 19 4 Activities & Total number of individuals employed in calendar year 2020 (Part V, line 2a) 22 5 Total number of volunteers (estimate if necessary) 496 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 b Net unrelated business taxable income from Form 990-T, Part I, line 11 **Prior Year Current Year** 1,056,985. Contributions and grants (Part VIII, line 1h) 998,696. Program service revenue (Part VIII, line 2g) 0. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 2,240. 1,821. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 52,806. 73,159. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 1,112,031. 1,073,676. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 2,500. Benefits paid to or for members (Part IX, column (A), line 4) 14 0. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 683,899. 673,796. 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. 0. **b** Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 375,726. 411,149. 062,125. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,084,945. Revenue less expenses. Subtract line 18 from line 12 49,906. -11,269. Beginning of Current Year End of Year 20 Total assets (Part X, line 16) 1,551,607. 1,592,074. Total liabilities (Part X, line 26) 209,902. 259,729. Net assets or fund balances. Subtract line 21 from line 20 1,341,705. 332,345. Part II | Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Olgii	1,6	Bate
Here	MARIE LOGAN, CEO	
	Type or print name and title	
	Print/Type preparer's name Prep	arer's signature Date Check PTIN
Paid	DAVID B. BARBER, CPA/CFE/DAV	VID B. BARBER, CPA 06/22/21 if P00348638
Preparer	Firm's name REGIER CARR & MONRO	
Use Only	Firm's address 4801 E. BROADWAY BL	VD., SUITE 501
	TUCSON, AZ 85711	Phone no. 520 - 624 - 8229
May the IF	BS discuss this return with the preparer shown above?	ge instructions

Signature of officer

Date

BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA INCORPORATED 86-0188050 Part III | Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: THE MISSION OF BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA IS TO CREATE AND SUPPORT ONE-TO-ONE MENTORING RELATIONSHIPS THAT IGNITE THE POWER AND PROMISE OF YOUTH. Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 852,289. including grants of \$) (Revenue \$ BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA SUPPORTED ONE-TO-ONE MENTORING RELATIONSHIPS FOR 441 AT-RISK YOUTH IN 2020. SUPPORT OF THE MENTORING RELATIONSHIP WAS PROVIDED THROUGH VOLUNTEER, PARENT AND CHILD ORIENTATIONS AND TRAININGS, MONTHLY AND QUARTERLY CASE MANAGEMENT TO ENSURE EACH CHILD HAS POSITIVE OUTCOMES AS A RESULT OF THE ONE-TO-ONE MENTORING RELATIONSHIP, AND VIRUTAL ACTVITIES TO SUPPORT MATCHES YOUTH MATCHED IN THE BBBS PROGRAM REPORT THROUGH THE PANDEMIC. IMPROVEMENTS IN THEIR GRADES, IMPROVED ATTITUDE TOWARD SCHOOL, AND BETTER RELATIONSHIPS WITH THEIR PARENTS AND PEERS. THE BIG BROTHERS BIG SISTERS PROGRAM HAS A BEST PRACTICES PREVENTION PROGRAM DESIGNATION FROM THE OFFICE OF JUVENILE JUSTICE AND DELINQUENCY PREVENTION. (Code: _____) (Expenses \$ _____ including grants of \$) (Revenue \$ (Code: _____) (Expenses \$ _____ including grants of \$

Other program services (Describe on Schedule O.)

Total program service expenses

including grants of \$

852,289.

BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA INCORPORATED

Form 990 (2020) ARIZONA INCO
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			٠,,
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			3,7
_	during the tax year? If "Yes," complete Schedule C, Part II	4	_	X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			₹.
7	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
•	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
8	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	7		
0				x
9	Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	8		
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
				x
10	If "Yes," complete Schedule D, Part IV	9		Λ
10		40	х	
11	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Α	100
••	as applicable.	100	3 = 1	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	1123		
-	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	Ha	- 21	
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	1110		21
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	-110		
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	x	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
_	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

ARIZONA INCORPORATED 86-0188050 Page 4 Part IV Checklist of Required Schedules (continued) Yes No 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III X 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J 23 X 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a X 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I X 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete X Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II X 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III X 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV 28a b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV X A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If X "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M X 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I X 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete X Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I X Was the organization related to any tax-exempt or taxable entity? If "Yes, " complete Schedule R, Part II, III, or IV, and X Part V, line 1 34 **35a** Did the organization have a controlled entity within the meaning of section 512(b)(13)? X 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 X Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI X Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? X Note: All Form 990 filers are required to complete Schedule O Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	12		32.75	
þ	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and re	portal	ole gaming			
	(gambling) winnings to prize winners?			1c	Х	

	otatements (regarding other mer minge and rax compilance (continued)		T	_
29	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	200	Yes	No
20		18		
b		Oh	Х	EGI.
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	A	
32	Did the graphination have unveloted business graph of \$4,000 and \$1,000 and \$	0-		X
b		3a	-	_A
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	3b		
Tu	financial gazaunt in a foreign country (quah oc a hank apparent against a second as allow Country (quah oc a hank apparent			x
h	If "Yes," enter the name of the foreign country	4a		
~	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	When the approximation a positive a provide the district	F.		Х
b	was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		_	
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	5c		
-	and an ability of the state of	6a		x
b	any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	Oa		
-	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	OD	00000	1.0
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7.0		
	to file Form 8282?	7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d	70		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	1991		
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			5070
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		933	
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders		150	
b	Gross income from other sources (Do not net amounts due or paid to other sources against	13.5		
	amounts due or received from them.)	1 30		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		13	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		0.6	
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.	36		
b	Enter the amount of reserves the organization is required to maintain by the states in which the	334		
_	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			77
14a	, , , , , , , , , , , , , , , , , , ,	14a		X
b 15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
IJ	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	4-		v
	excess parachute payment(s) during the year?	15		X
16	is the examination on educational institution authors to the position 4000 aurice to use and investigation of	10		х
	If "Yes," complete Form 4720, Schedule O.	16	02.5	Λ

ARIZONA INCORPORATED

86-0188050

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

_	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		37.8	100
	If there are material differences in voting rights among members of the governing body, or if the governing	5 06		
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	1081		
b	Enter the number of voting members included on line 1a, above, who are independent 1b 19	Est		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other		122	-
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a				
	more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	10.84		
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		Х
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	1		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent	5		TEXT.
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	1		
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	- [1
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	- 3		25
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	4		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	150		
500	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s	only)	availab	ile
	for public inspection. Indicate how you made these available. Check all that apply.			
40	X Own website Another's website V Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	ial	
00	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records MARIE LOGAN - 520-624-2447			
	160 E. ALAMEDA STREET, TUCSON, AZ 85701			
032006	12-23-20	Form	990 (2020)

ARIZONA INCORPORATED

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Form 990 (2020)

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

032007 12-23-20

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

 See instructions for the order in which to list the persons above.

Check this box if neither the organiz (A) Name and title	(B) Average hours per week	(do		Pos heck ss pe	c) itior more	ì than is botl	one h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
<u></u>	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) MARIE LOGAN	40.00									
CEO (2) AMANDA ABENS	1 00	X		Х			_	90,000.	0.	8,197.
(2) AMANDA ABENS DIRECTOR	1.00	v								
(3) JAMES ALDERMAN	1.00	X		_				0.	0.	0.
DIRECTOR	1.00	x						0.	0	0
(4) DEREK ALLSUP	2.00	A		_	_			0.	0.	0.
DIRECTOR	2.00	х						0.	0.	0.
(5) GINA ANDERSON	2.00							0.	0.	0.
DIRECTOR	2.00	x						0.	0.	0.
(6) LEIGH BRANSTON	2.00								-	- 0.
DIRECTOR		x						0.	0.	0.
(7) GABRIELA CERVANTES	2.00									
DIRECTOR		Х						0.	0.	0.
(8) REBECCA CRANE	2.00									
DIRECTOR		X						0.	0.	0.
(9) JEFFREY FARMER	2.00									
DIRECTOR		X						0.	0.	0.
(10) DANIELA GALLAGHER	2.00									
DIRECTOR		Х						0.	0.	0.
(11) HEIDI GOLDMAN	2.00									
DIRECTOR		X						0.	0.	0.
(12) SIERRA HOLLOWAY	2.00									
DIRECTOR	0.00	Х			_			0.	0.	0.
(13) DANIEL ORTIZ	2.00	,,								
DIRECTOR (14) KOURTNEY PAIRE	2.00	Х	\dashv	\dashv		_	_	0.	0.	0.
DIRECTOR	2.00									0
(15) PAOLA TOMASSINI	2.00	X	\dashv	\dashv		-		0.	0.	0.
DIRECTOR	2.00	x						0.	0.	^
(16) MICHAEL WALL	2.00	42	\dashv	-		\dashv		0.	0.	0.
DIRECTOR	2.00	$ \mathbf{x} $						0.	0.	0.
(17) MICHELLE CARNES	2.00						_	J.	0.	
CHAIR		x		x				0.	0.	0.

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Part VII Section A. Officers, Directors, Trus		ploy	ees,	and	iH t	ghe	st C	ompensated Employee	s (continued)			
(A) Name and title	(B) Average hours per week	box	not c	Pos heck ss pe	more	than is both	n an	(D) Reportable compensation from	(E) Reportable compensation from related		(F) Estima amour oth	ated nt of
	(list any hours for related organizations below	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee		the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)		compen from organiz and re	sation the ation lated
v	line)	Individ	Institut	Officer	Key em	Highes em ploy	Forme				organiza	ations
(18) CASSANDRA MEYNARD	2.00									T		
VICE CHAIR		X		X		_		0.	0			0.
(19) MICHAEL TOIA	2.00								_			
SECRETARY (20) CAROL CARDENAS	2 00	X		X	_	-	-	0.	0	4		0.
TREASURER	2.00	х		х				0.	0			0
		A						0.	U	•		0.
										+		
1b Subtotal							▶	90,000.	0		8,:	197.
c Total from continuation sheets to Part VII							•	0.	0	\cdot		0.
d Total (add lines 1b and 1c)					_		•	90,000.	0	•	8,3	197.
2 Total number of individuals (including but no compensation from the organization	ot limited to the	ose	liste	d ab	ove) wh	o re	ceived more than \$100,0	000 of reportable			0
compensation from the organization				_							Yes	
3 Did the organization list any former officer,	director, truste	e, k	ey e	mple	oyee	e, or	high	nest compensated emplo	ovee on	Γ		
line 1a? If "Yes," complete Schedule J for st			-		-		_		-	Ī	3	X
4 For any individual listed on line 1a, is the su											883 E.S	
and related organizations greater than \$150	,000? If "Yes,	" coi	nple	te S	che	dule	J fo	or such individual		-	4	Х
5 Did any person listed on line 1a receive or a							late	d organization or individ	ual for services	-	EL LOY	177
rendered to the organization? If "Yes," com. Section B. Independent Contractors	plete Schedule	JIC	or su	ch c	ers	on .					5	X
Complete this table for your five highest cor	npensated ind	eper	nden	ıt co	ntra	ctor	s th	at received more than \$1	00,000 of compens	satio	on from	
the organization. Report compensation for t	he calendar ye	ar e	ndin	g wi	th o	r wit	hin i	the organization's tax ye	ar.	_		
(A) Name and business	address	NC	NE	_			_	(B) Description of se	ervices	Co	(C) mpensati	on
2 Total number of independent and track of the	oludina butus	4 I:	.i+'	40.2	h	a II	- L. C.		a the m			
2 Total number of independent contractors (in \$100,000 of compensation from the organization)		ot iim	uted	to t	hos በ		ed a	above) who received moi	re tnan			

BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA INCORPORATED Form 990 (2020) 86-0188050 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) Total revenue Related or exempt Unrelated Revenuè excluded from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a **b** Membership dues c Fundraising events 85,526. 1c d Related organizations 80,466. 124,936. e Government grants (contributions) 1e f All other contributions, gifts, grants, and 707,768. similar amounts not included above 1f g Noncash contributions included in lines 1a-1f 1g \$ 998,696. h Total. Add lines 1a-1f **Business Code** Program Service Revenue f All other program service revenue g Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 1,597. 1,597. Income from investment of tax-exempt bond proceeds Royalties (i) Real (ii) Personal 6 a Gross rents 23,637. 6a 0. b Less: rental expenses ... 23,637. c Rental income or (loss) 23,637. 23,637. d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 224. assets other than inventory b Less: cost or other basis 0. 7b and sales expenses Other Revenue 224. c Gain or (loss) ______7c 224. d Net gain or (loss) 224. 8 a Gross income from fundraising events (not including \$ _____ 85,526. of contributions reported on line 1c). See b Less: direct expenses c Net income or (loss) from fundraising events -9,018. -9,018. 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses 9b c Net income or (loss) from gaming activities

Business Code

900099

58,540.

58,540.

▶ 1,073,676.

58,540.

58,540.

Miscellaneous

10 a Gross sales of inventory, less returns

11 a OTHER REVENUE

and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory

d All other revenue

Total revenue. See instructions

e Total. Add lines 11a-11d

Form 990 (2020) ARIZONA INCORPORATED
Part IX Statement of Functional Expenses

	not include amounts reported on lines 6b,	(A) Total expenses	his Part IX(B) Program service	(C) Management and	(D) Fundraising
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16			THE PROPERTY OF	
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	98,197.	78,557.	10,802.	8,838
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	467,761.	374,209.	51,454.	42,098
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	8,565.	6,852.	942.	771
9	Other employee benefits	54,610.	43,688.	6,007.	771 4,915
10	Payroll taxes	44,663.	35,730.	4,913.	4,020
11	Fees for services (nonemployees):				·
а	Management				
b					
С	Accounting	47,769.		47,769.	
	Lobbying				
е					
f	Investment management fees				
g					
	column (A) amount, list line 11g expenses on Sch 0.)	41,606.	33,284.	4,577.	3,745
12	Advertising and promotion	12,255.	9,804.	1,348.	1,103
13	Office expenses	58,703.	46,963.	6,457.	5,283
14	Information technology		, , , , , ,		- 7,200
15	Royalties				
16	Occupancy	29,182.	23,346.	3,210.	2,626
17	Travel				2,020
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	4,023.	3,218.	443.	362
 21	Payments to affiliates	20,885.	16,708.	2,297.	1,880.
 22	Depreciation, depletion, and amortization	41,846.	33,477.	4,603.	3,766
23	Insurance	27,958.	22,367.	3,075.	2,516
24	Other expenses, Itemize expenses not covered		22/30/16	3,0131	2,510
	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A)				
а	amount, list line 24e expenses on Schedule O.) PROGRAM EXPENSES	110,138.	110,138.		
b	PROFESSIONAL DEVELOPMEN	14,178.	11,342.	1,560.	1,276.
C	VOLUNTEER EXPENSE	2,606.	2,606.	I,300.	1,4/0
d		2,000	2,000.		
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	1,084,945.	852,289.	149,457.	92 100
25 26	Joint costs. Complete this line only if the organization	-, UU-, JUJ.	032,203.	143,43/.	83,199.
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)		1		

Form 990 (2020)
Part X Balance Sheet

		Check if Schedule O contains a response or no			(A)	T	(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing	***********		448,211.	1	433,544
	2	Savings and temporary cash investments			107,899.	2	190,382
	3	Pledges and grants receivable, net		3	52,270		
	4	Accounts receivable, net	38,472.	4	112		
	5	Loans and other receivables from any current o					
		trustee, key employee, creator or founder, subs					
		controlled entity or family member of any of the	se persor	ns		5	
	6	Loans and other receivables from other disqual					
		under section 4958(f)(1)), and persons describe	on 4958(c)(3)(B)		6		
छ	7	Notes and loans receivable, net		7			
Assets	8	Inventories for sale or use		8			
¥	9	Description of the second second state of the second secon		31,972.	9	31,212	
	10a	Land, buildings, and equipment: cost or other	1 1				
		basis. Complete Part VI of Schedule D	10a	1,622,932.			
	b			760,536.	904,243.	10c	862,396
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line	11		20,810.	12	22,158
	13	Investments - program-related. See Part IV, line		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must equ	1,551,607.	16	1,592,074		
	17	Accounts payable and accrued expenses			71,504.	17	50,947
	18	Grants payable			18		
	19	Deferred revenue		49,500.	19	11,334	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete	Part IV of	Schedule D		21	
တ္ထ	22	Loans and other payables to any current or form	ner officer	, director,		500	
		trustee, key employee, creator or founder, subsi					
Liabilities		controlled entity or family member of any of the	se person	s		22	
-	23	Secured mortgages and notes payable to unrela			84,927.	23	74,036
	24	Unsecured notes and loans payable to unrelated				24	122,935
	25	Other liabilities (including federal income tax, pa	-				
		parties, and other liabilities not included on lines	i 17-24). (Complete Part X			
		of Schedule D			3,971.	25	477.
-	26	Total liabilities. Add lines 17 through 25			209,902.	26	259,729
ا ي		Organizations that follow FASB ASC 958, che	ck here	► X			
9		and complete lines 27, 28, 32, and 33.					
<u>a</u>	27	Net assets without donor restrictions			1,255,868.	27	1,244,067
	28	Net assets with donor restrictions	85,837.	28	88,278		
Š		Organizations that do not follow FASB ASC 9	chere 🕨 🔲				
-		and complete lines 29 through 33.					
12	29	Capital stock or trust principal, or current funds				29	
SSE	30	Paid-in or capital surplus, or land, building, or ed				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated in			4 9 4 4 7 7 7	31	4 6 6 5 5 5 5
ž		Total net assets or fund balances			1,341,705.	32	1,332,345.
	33	Total liabilities and net assets/fund balances			1,551,607.	33	1,592,074.

BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA INCORPORATED

Form 990 (2020) ARIZONA INCORPORATED 86-0188050 Page 12 Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI Total revenue (must equal Part VIII, column (A), line 12) 1,073,676. Total expenses (must equal Part IX, column (A), line 25) 2 1,084,945. 2 Revenue less expenses. Subtract line 2 from line 1 3 -11,269. 3 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 1,341,705. 4 Net unrealized gains (losses) on investments 5 Donated services and use of facilities 6 6 7 Investment expenses 7 Prior period adjustments 8 Other changes in net assets or fund balances (explain on Schedule O) 0. 9 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, 1,332,345. 10 _____ Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII X Yes No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? X 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis **b** Were the organization's financial statements audited by an independent accountant? X 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,

review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

3a

2c X

X

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

2020 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Inspection

Ins

Part I Reason for Public	Charity Status.	 (All organizations must 	complete	this part.)	See instructions.				
The organization is not a private found	dation because it is	: (For lines 1 through 12, o	check only	one box.)					
1 A church, convention of ch	nurches, or associat	tion of churches describe	d in secti	on 170(b)	(1)(A)(i).				
2 A school described in sec									
3 A hospital or a cooperative					iii).				
4 A medical research organi	zation operated in c	conjunction with a hospita	describe	d in secti	on 170(b)(1)(A)(iii). Ente	r the hospital's name,			
city, and state:									
5 An organization operated to	or the benefit of a c	college or university owner	d or opera	ted by a g	overnmental unit descrik	ped in			
section 170(b)(1)(A)(iv). (Complete Part II.)								
6 A federal, state, or local go	vernment or govern	nmental unit described in	section 1	70(b)(1)(A	.)(v).				
7 X An organization that norma	ally receives a subst	tantial part of its support f	rom a gov	ernmental	unit or from the general	public described in			
section 170(b)(1)(A)(vi). (0									
8 A community trust describ	ed in section 170(t	b)(1)(A)(vi). (Complete Par	rt II.)						
9 An agricultural research or	ganization describe	d in section 170(b)(1)(A)	(ix) operat	ted in conj	unction with a land-gran	t college			
or university or a non-land-									
university:									
10 An organization that norma	ally receives (1) more	e than 33 1/3% of its supp	ort from o	contributio	ns, membership fees, ar	nd gross receipts from			
activities related to its exer	npt functions, subje	ect to certain exceptions;	and (2) no	more than	n 33 1/3% of its support	from gross investment			
income and unrelated busi	ness taxable incom	e (less section 511 tax) fro	om busine	sses acqu	ired by the organization	after June 30, 1975.			
See section 509(a)(2). (Co	• ,								
11 An organization organized									
12 An organization organized									
more publicly supported or						Check the box in			
lines 12a through 12d that									
		supervised, or controlled							
			majority (of the direc	ctors or trustees of the s	upporting			
	the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.								
	Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having								
		ganization vested in the s	ame perso	ons that co	ntrol or manage the sup	ported			
organization(s). You mus									
		ng organization operated				ed with,			
		s). You must complete l							
		porting organization oper							
		ization generally must sat				veness			
		omplete Part IV, Sections							
		written determination fro			Type I, Type II, Type III				
		onally integrated supporti	ng organiz	ation.					
f Enter the number of supported of	-								
g Provide the following information (i) Name of supported	n about the support (ii) EIN	(iii) Type of organization	(iv) is the org	anization listed	(v) Amount of monetary	(vi) Amount of other			
organization	(.,,	(described on lines 1-10		anization listed ing document?	support (see instructions)	support (see instructions)			
8		above (see instructions))	Yes	No		copport (coo mondonono)			
1		 							
		1				-			
5									
Total	West Library								

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Gifts, grants, contributions, and				(4/, 44.1	(5) 2020	11) Total
	membership fees received. (Do not						
	include any "unusual grants.")	1082867.	980,799.	1025963.	1056985.	998,696.	5145310.
2	Tax revenues levied for the organ-					330,030.	3143310.
_	ization's benefit and either paid to						
	or expended on its behalf						
2	The value of services or facilities						
٠	furnished by a governmental unit to						
	the organization without charge		1				
4	- '''	1082867.	000 700	1025963.	1056005	000 606	E14E010
	Total. Add lines 1 through 3	1002007.	980,799.	1023963.	1056985.	998,696.	5145310.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)		ALL SELECT				829,634.
	Public support. Subtract line 5 from line 4.						4315676.
	ction B. Total Support						
	ndar year (or fiscal year beginning in) 📂	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 4	1082867.	980,799.	1025963.	1056985.	998,696.	5145310.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	43,277.	24,531.	24,595.	25,877.	25,234.	143,514.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)			1,323.	255.	58,540.	60,118.
11	Total support. Add lines 7 through 10	EVE CONTRACTOR					5348942.
	Gross receipts from related activities,					12	243,110.
13	First 5 years. If the Form 990 is for the	e organization's fire	st, second, third, fo	ourth, or fifth tax ye	ear as a section 50)1(c)(3)	
_	organization, check this box and stop						>
	tion C. Computation of Public						
	Public support percentage for 2020 (lin					14	80.68 %
	Public support percentage from 2019					15	83.49 %
16a	33 1/3% support test - 2020. If the o			line 13, and line 1-	4 is 33 1/3% or mo	ore, check this box	
	stop here. The organization qualifies a		_				
b	33 1/3% support test - 2019. If the o				ine 15 is 33 1/3% (or more, check this	box
	and stop here. The organization quality		-				
	10% -facts-and-circumstances test						
	and if the organization meets the facts					I how the organiza	tion
	meets the facts-and-circumstances tes						
	10% -facts-and-circumstances test						0% or
	more, and if the organization meets the						
	organization meets the facts-and-circu						
18	Private foundation. If the organization	n did not check a b	ox on line 13, 16a,	16b, 17a, or 17b,	check this box an	d see instructions	 ▶□

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	ow, piease comp	piete i art ii.)				
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and		147	(0) = 0.10	14/2010	(0) 2020	(i) rotal
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and				1		
3 received from disqualified persons						
nounts included on lines 2 and 3 received from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)			在 5 位 5 公 5			
Section B. Total Support						
alendar year (or fiscal year beginning in) ➤ 📙	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest,						
dividends, payments received on securities loans, rents, royalties,						
and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
1 Net income from unrelated business						
activities not included in line 10b,						
whether or not the business is regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part VI.)						
Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the						
check this box and stop here Section C. Computation of Public	Support Per	centage				
					T I	
5 Public support percentage for 2020 (line		e a =			15	9
6 Public support percentage from 2019 Section D. Computation of Investr			***************************************		16	9
			40 1 (0)		I I	
7 Investment income percentage for 2020					17	9
8 Investment income percentage from 20					18	9
9a 33 1/3% support tests - 2020. If the or						is not
more than 33 1/3%, check this box and						▶ ∟
b 33 1/3% support tests - 2019. If the or						
line 18 is not more than 33 1/3%, check						
20 Private foundation. If the organization	<u>did not check a l</u>	box on line 14, 19	a, or 19b, check th	is box and see ins	tructions	>

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?
 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes." answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		1000
2		
3a		
3b	Corpado	101/5
3c		
A.Jo		WE (1
4a		86.5
41.		8, E
4b		PA.
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9c		150
10a		
10b	0	

Schedule A (Form 990 or 990-EZ) 2020 ARIZONA INCORPORATED 86-0188050 Page 5 Part IV Supporting Organizations (continued) Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization? 11a **b** A family member of a person described in line 11a above? 11b c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. 11c Section B. Type I Supporting Organizations Yes No Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). Section D. All Type III Supporting Organizations Yes No Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. 3 Section E. Type III Functionally Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below. b The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions). C Activities Test. Answer lines 2a and 2b below. Yes No a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. 2b Parent of Supported Organizations. Answer lines 3a and 3b below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. 3a b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.

Sche	edule A (Form 990 or 990-EZ) 2020 ARIZONA INCORPORATED			86-0188050 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Support	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on N	lov. 20, 1970 (<i>explain in</i>	Part VI). See instructions.
_	All other Type III non-functionally integrated supporting organizations mu	st complete S	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7_	Recoveries of prior-year distributions	7		
8_	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6	THE PERSON	
7	Check here if the current year is the organization's first as a non-functional	ally integrated	Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

BIG BROTHERS BIG SISTERS OF SOUTHERN Schedule A (Form 990 or 990-EZ) 2020 ARIZONA INCORPORATED 86-0188050 Page 7 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 Other distributions (describe in Part VI). See instructions. 6 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 Distributable amount for 2020 from Section C, line 6 9 Line 8 amount divided by line 9 amount 10 (i) (iii) **Underdistributions** Distributable Section E - Distribution Allocations (see instructions) **Excess Distributions** Pre-2020 Amount for 2020 Distributable amount for 2020 from Section C, line 6 Underdistributions, if any, for years prior to 2020 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2020 a From 2015 **b** From 2016 c From 2017 d From 2018 e From 2019 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2020 distributable amount i Carryover from 2015 not applied (see instructions) Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2020 from Section D, a Applied to underdistributions of prior years b Applied to 2020 distributable amount c Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2021. Add lines 3j and 4c. 8 Breakdown of line 7:

Schedule A (Form 990 or 990-EZ) 2020

a Excess from 2016
 b Excess from 2017
 c Excess from 2018
 d Excess from 2019
 e Excess from 2020

Schedule A	(Form 990 or 990-EZ) 2020	ARIZONA	INCORPORAT	ED	86-0188050 Pag
Part VI	Supplemental Information Part IV, Section A, lines 1, line 1; Part IV, Section D,	mation. Provid 2, 3b, 3c, 4b, 4d lines 2 and 3; Pa	e the explanations re , 5a, 6, 9a, 9b, 9c, 1 t IV, Section E, lines	equired by Part II, line 10; P 1a, 11b, and 11c; Part IV, S 1c, 2a, 2b, 3a, and 3b; Par	art II, line 17a or 17b; Part III, line 12; section B, lines 1 and 2; Part IV, Section C, t V, line 1; Part V, Section B, line 1e; Part V, t for any additional information.
	(See Instructions.)				
					
		_			
	ji				

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

BIG BROTHERS BIG SISTERS OF SOUTHERN Name of the organization **Employer identification number** ARIZONA INCORPORATED 86-0188050 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 2 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a b Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2¢ d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ______ In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

ARIZONA INCORPORATED 86-0188050 Page 2 Schedule D (Form 990) 2020 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): Public exhibition Loan or exchange program а Scholarly research b Other Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? No Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? No **b** If "Yes," explain the arrangement in Part XIII and complete the following table: Amount c Beginning balance 1c d Additions during the year 1d e Distributions during the year 1e f Ending balance 1f 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1a Beginning of year balance 20,810. 18,146, 20,388. 17,890. b Contributions 1,348. 2,664. -2,242. 2,498, c Net investment earnings, gains, and losses 969. d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses End of year balance 22,158. 20,810. 18,146. 20,388. 17,890. Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: 100 Board designated or quasi-endowment Permanent endowment % Term endowment The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: No (i) Unrelated organizations X 3a(i) (ii) Related organizations X 3a(ii) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other (b) Cost or other (c) Accumulated (d) Book value basis (investment) basis (other) depreciation 52,500. 2,500. 50,000. 1a Land _____ 1,468,106. 670,168. **b** Buildings 797,938. c Leasehold improvements

102,326.

Schedule D (Form 990) 2020

11,958

862,396.

90,368.

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

ARIZONA INCORPORATED 86-0188050 Page 3 Schedule D (Form 990) 2020 Part VII Investments - Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (including name of security) (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) Financial derivatives (2) Closely held equity interests (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1)(2)(3)(4)(5)(6)(7)(8) (9)Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3)(4)(5)(6)(7)(8) (9) Total. (Column (b) must equal Form 990. Part X. col. (B) line 15, Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value (1)Federal income taxes EQUIPMENT LEASE OBLIGATIONS 477. (2)(3)(4)(5)(6)(7)

(8)477. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020 ARIZONA INCORPORATED

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Part XI Reconciliation of Revenue per Audited	Financial Statemen	ts With F	Revenue per Re	turn.	7200000 Fage
Complete if the organization answered "Yes" on For	rm 990, Part IV, line 12a.				
1 Total revenue, gains, and other support per audited financi	al statements			1	1,075,585.
2 Amounts included on line 1 but not on Form 990, Part VIII,		i i		100	
Net unrealized gains (losses) on investments		2a	1,909.		
b Donated services and use of facilities		2b			
c Recoveries of prior year grants		2c			
d Other (Describe in Part XIII.)		2d			1 000
e Add lines 2a through 2d				2e	1,909. 1,073,676.
3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not o		• • • • • • • • • • • • • • • • • • • •		3	1,0/3,0/0.
a Investment expenses not included on Form 990, Part VIII, li		4a			
b Other (Describe in Part XIII.)		4b			
c Add lines 4a and 4b				4c	0.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 9				5	1,073,676.
Part XII Reconciliation of Expenses per Audited	l Financial Statemer	nts With	Expenses per F		
Complete if the organization answered "Yes" on For					
1 Total expenses and losses per audited financial statements	***************************************			1	1,084,945.
2 Amounts included on line 1 but not on Form 990, Part IX, li		F . E			
a Donated services and use of facilities		2a			
b Prior year adjustments		2b			
c Other losses		2c 2d			
d Other (Describe in Part XIII.) e Add lines 2a through 2d				2e	0.
e Add lines 2a through 2d 3 Subtract line 2e from line 1				3	1,084,945.
4 Amounts included on Form 990, Part IX, line 25, but not on			***************************************	-	1,001/545.
a Investment expenses not included on Form 990, Part VIII, li		4a		FE	
b Other (Describe in Part XIII.)		4b			
c Add lines 4a and 4b				4c	0.
5 Total expenses. Add lines 3 and 4c. (This must equal Form				5	1,084,945.
Part XIII Supplemental Information.					
Provide the descriptions required for Part II, lines 3, 5, and 9; Par lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this				; Part X	line 2; Part XI,
PART V, LINE 4:					
ALL ENDOWMENTS ARE QUASI ENDOWMEN	™C D⊡CMDT∕M⊡T	יח עם י	מב פעצפה ט	NTT V	
ALL ENDOWMENTS ARE QUAST ENDOWMEN	IS KESTRICTEL	/ БІ Т	TE BUARD U	MLY.	
PART X, LINE 2:					
BBBS IS EXEMPT FROM FEDERAL INCOM	IE TAX UNDER S	ECTIO	N 501(C)(3) OF	THE
INTERNAL REVENUE CODE. HOWEVER, I	NCOME FROM CE	RTAIN	ACTIVITIE	S NO	т
DIRECTLY RELATED TO BBBS'S TAX-EX	EMPT PURPOSE	MAY B	E SUBJECT	го т	AXATION
AS UNRELATED BUSINESS INCOME. IN	ADDITION, BBE	S QUA	LIFIES FOR	THE	
CHARITABLE CONTRIBUTION DEDUCTION	UNDER SECTIO	N 170	(B)(L)(A),	AND	HAS BEEN
CLASSIFIED AS AN ORGANIZATION OTH	IER THAN A PRI	VATE 1	FOUNDATION	UND	ER
SECUTION 509/A\/I.\					

ARIZONA INCORPORATED 86-0188050 Page 5 Schedule D (Form 990) 2020 Part XIII | Supplemental Information (continued) BBBS HAS NOT IDENTIFIED ANY UNCERTAIN TAX POSITIONS THAT REQUIRE REPORTING UNDER U.S. GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. BBBS WOULD RECOGNIZE INTEREST RELATED TO ANY SUCH UNCERTAINTIES IN INTEREST EXPENSE AND PENALTIES IN OPERATING EXPENSES. DURING THE YEARS ENDED DECEMBER 31, 2020 AND 2019, BBBS RECOGNIZED NO SUCH INTEREST OR PENALTIES. NO AUDITS ARE IN PROGRESS BY EITHER THE FEDERAL OR STATE AUTHORITIES.

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

2020

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization BIG BROTHERS BIG SISTERS OF SOUTHERN **Employer identification number** ARIZONA INCORPORATED 86-0188050 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants e Internet and email solicitations b Solicitation of government grants C Phone solicitations Special fundraising events d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity have custody or control of contributions? to (or retained by) or entity (fundraiser) from activity fundraiser organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990 or 990-EZ) 2020 ARIZONA INCORPORATED

86-0188050 Page 2

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events (add col. (a) through BOWLING GALAcol. (c)) (event type) (event type) (total number) 78,088. 1 Gross receipts 3,550. 14,218. 95,856. 77,510. 2,500. 2 Less: Contributions 5,516. 85,526. 578. Gross income (line 1 minus line 2) 1,050. 8,702. 10,330. 4 Cash prizes Noncash prizes 2,812. 2,812. 6 Rent/facility costs 384. 384. 7 Food and beverages 7,166. 7,166. 8 Entertainment 300. 600. 900. 7,986. Other direct expenses 100. 8,086. 10 Direct expense summary. Add lines 4 through 9 in column (d) 19,348. 11 Net income summary. Subtract line 10 from line 3, column (d) -9,018. Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Noncash prizes Rent/facility costs Other direct expenses Yes Yes Volunteer labor No No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) 9 Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? b If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain:

BIG BROTHERS BIG SISTERS OF SOUTHERN Schedule G (Form 990 or 990-EZ) 2020 ARIZONA INCORPORATED 86-0188050 11 Does the organization conduct gaming activities with nonmembers? Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? Yes 13 Indicate the percentage of gaming activity conducted in: a The organization's facility **b** An outside facility 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records: 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? _____ Yes b If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ _____ and the amount of gaming revenue retained by the third party > \$ c If "Yes," enter name and address of the third party: Gaming manager information: Gaming manager compensation > \$_____ Description of services provided Director/officer Employee Independent contractor 17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year 🕨 💲 Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

BIG BROTHERS BIG SISTERS OF SOUTHERN Schedule G (Form 990 or 990-EZ) ARIZONA IN Part IV Supplemental Information (continued) ARIZONA INCORPORATED 86-0188050 Page 4

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA INCORPORATED

Open to Public Inspection

OMB No. 1545-0047

Employer identification number 86-0188050

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE MISSION OF BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA IS TO

CREATE AND SUPPORT ONE-TO-ONE MENTORING RELATIONSHIPS THAT IGNITE THE

POWER AND PROMISE OF YOUTH.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY AN INDEPENDENT CPA. THE ORGANIZATION'S FINANCE

COMMITTEE REVIEWS THE FORM 990 AND PROVIDES COPIES OF THE 990 TO THE BOARD

WITH NOTIFICATION THAT THE 990 HAS BEEN FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

OFFICERS, DIRECTORS, AND KEY EMPLOYEES ARE REQUIRED TO ANNUALLY DISCLOSE

INTERESTS THAT COULD GIVE RISE TO CONFLICTS OF INTEREST FOR THE

ORGANIZATION.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD OF DIRECTORS' EXECUTIVE COMMITTEE, IN ITS CAPACITY AS THE

COMPENSATION COMMITTEE, REVIEWS LOCAL AND NATIONAL PERIODIC COMPENSATION

SURVEYS (BETTER BUSINESS BUREAU, BIG BROTHERS BIG SISTERS AGENCIES

NATIONWIDE, 990'S FROM SIMILAR ORGANIZATIONS, AZ NONPROFIT COMPENSATION

REPORT). THE EXECUTIVE COMMITTEE BASES THE CEO'S SALARY ON THESE FINDINGS

AND THE PERFORMANCE OF THE CEO.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS

ARE AVAILABLE TO THE PUBLIC VIA OUR WEBSITE.

Schedule O (Form 990 or 990-EZ) 2020	Page 2
Name of the organization BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA INCORPORATED	Employer identification number 86-0188050
FORM 990, PART XII, LINE 2C	
THE ORGANIZATION DID NOT CHANGE ITS SELECTION OR OVERSIGHT	PROCESSES
DURING THE YEAR.	

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

2020 Open to Public Inspection

OMB No. 1545-0047

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 86-0188050

BIG BROTHERS BIG SISTERS OF SOUTHERN ARIZONA INCORPORATED Name of the organization

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Part

Direct controlling Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Ξ End-of-year assets <u>e</u> Total income € Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity Part II

(g)
Section 512(b)(13)
controlled
entity? ŝ × Direct controlling BBBS Public charity status (if section LINE 12B, II 501(c)(3)) Exempt Code section 501(C)(3) Legal domicile (state or foreign country) ARIZONA Primary activity THRIFT STORE BBBS TUCSON DONATION CENTER - 87-0789375 Name, address, and EIN of related organization TUCSON, AZ 85701 160 E ALAMEDA

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

ARIZONA INCORPORATED Schedule R (Form 990) 2020

| Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

86-0188050

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile	(d) Direct controlling entity	Predomina (related, u		(f) Share of total income	(g) Share of end-of-wear	(h) Disproportionate		(I) General or F	(I) (k) General or Percentage managing ownership
		foreign country)		excluded fro sections	excluded from tax under sections 512-514)		assets	Yes No	20 of Schedule K-1 (Form 1065)	yes No	
00											
Identification of Related Organizations Taxable as a Corporation or Trust. organizations treated as a corporation or trust during the tax year.	janizations Taxable a poration or trust durin	s a Corpo g the tax y	on or Trust.	omplete if the	e organization	answered "Yes	" on Form 990,	Part IV, line 34	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related	ne or mor	e related
(a)			(9)	(0)	(g)	(e)		9	(a)	(3)	9
Name, address, and EIN	z	Prim	ctivity	Legal domicile	Direct controlling	Type		Share of total		Percentage	Section 512(b)(13)
or related organization				(state or foreign country)	entity	(C corp, S o or trust)		income	end-of-year ow assets	nership	controlled entity?
											Tes

Schedule R (Form 990) 2020

032162 10-28-20

86-0188050

Page 3

ARIZONA INCORPORATED Schedule R (Form 990) 2020

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

× × × M M × × × × M × × × × × × Yes × × 우 2 쏮 를 <u>1</u> 79 9 ¥ 6 무 은 ۵ 두 Ö ÷ 4 Ŧ F (d)
Method of determining amount involved e Loans or loan guarantees by related organization(s) Reimbursement paid by related organization(s) for expenses If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity 80,466. CASH VALUE 23,637.CASH VALUE During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? (c) Amount involved (b) Transaction type (a-s) U b m Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. Lease of facilities, equipment, or other assets to related organization(s) c Gift, grant, or capital contribution from related organization(s) s Other transfer of cash or property from related organization(s) Reimbursement paid to related organization(s) for expenses Gift, grant, or capital contribution to related organization(s) r Other transfer of cash or property to related organization(s) d Loans or loan guarantees to or for related organization(s) Sharing of paid employees with related organization(s) (a)
Name of related organization (1) BBBS TUCSON DONATION CENTER (2) BBBS TUCSON DONATION CENTER Purchase of assets from related organization(s) i Exchange of assets with related organization(s) Sale of assets to related organization(s) Dividends from related organization(s) 8 ⊑ ۵ ه 0 3 2 ପ 희 Page 4

BIG BROTHERS BIG SISTERS OF SOUTHERN

ARIZONA INCORPORATED Schedule R (Form 990) 2020 Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(I) (k) General or Percentage	Ves No (Form 1065) Yes No				
(i) Por- Code V-UBI	ons? of Schedule K- (Form 1065)				
(F) Disprope	allocatio				
(g) Share of	end-of-year assets				
(f) Share of	total income				
Are all partners sec.	ords.?				
(c) (d) (domicile Predominant income particular	excluded from tax under sections 512-514)				
(c) Legal domicile	(state or foreign country)				
(b) Primary activity					
(a) Name, address, and EIN	of entity				

Schedule R (Form 990) 2020

Schedule R	(Form 990) 2020 ARIZONA INCORPORATED	86-0188050	Page 5
Part VII	Supplemental Information		
	Provide additional information for various to revention on Calculula D. Cardinal III.		
	Provide additional information for responses to questions on Schedule R. See instructions.		
-			

TUCSON WICHITA TULSA

4801 E. BROADWAY BLVD., STE. 501 300 W. DOUGLAS AVE., STE. 900 8023 E. 63RD PL., STE. 500 McALESTER 300 E. CHOCTAW AVE.

TUCSON, AZ 85711-3648 WICHITA, KS 67202-2914 TULSA, OK 74133-1209 McALESTER, OK 74501-5028 520-624-8229 316-264-2335 918-494-8700 918-426-1234